

## RECA Board of Directors Regular Meeting Wednesday, January 22, 2025 Virtual Teams Meeting

### AGENDA

| PRELIMINARY MATTERS |   |
|---------------------|---|
|                     | Call to Order   |
|                     | Approval of Agenda  |
|                     | Conflicts of Interest Declared  |
|                     | Chair's Comments  |
|                     | Information Items <ul style="list-style-type: none"> <li>• RECA Board Workplan</li> <li>• 2024/2025 Board &amp; Industry Council Calendar</li> </ul>                                    |
| TAB                 | CONSENT AGENDA  |
| 1.                  | Approval of Minutes   |
| 2.                  | Board Committee Minutes   |
| 3.                  | Finance & Audit Committee Consent Items <ul style="list-style-type: none"> <li>• Analysis of Education Divestment Impact on Budget</li> <li>• RECA Fee Review Scope Briefing</li> </ul> |
| 4.                  | Governance & Human Resources Committee Consent Items <ul style="list-style-type: none"> <li>• Board Skills Matrix</li> <li>• Quarterly Human Resources Report</li> </ul>                |
| 5.                  | Quarterly External Whistleblower Report   |
| 6.                  | Complaints Management Process   |
| 7.                  | Board Litigation Report – January 2025  |
| 8.                  | Consent Resolutions <ul style="list-style-type: none"> <li>• Election Officer Appointment</li> <li>• Appointment to Standing Committees</li> </ul>                                      |
| TAB                 | DISCUSSION ITEMS  |
| 9.                  | Consent Agenda Items Requiring Discussion   |

|            |  |
|------------|--|
| 10.        | Board Action Register Update   |
| <b>TAB</b> | <b>FINANCIAL OVERSIGHT</b>   |
| 11.        | Finance & Audit Committee <ul style="list-style-type: none"> <li>• RECA Building Revaluation Briefing</li> <li>• Audit Findings Report</li> <li>• Management Letter</li> <li>• Approval of 2023-2024 Audited Financial Statements</li> </ul> |
| 12.        | Update to RBC Authorized Signatories   |
| 13.        | Update to BMO Authorized Signatories   |
| <b>TAB</b> | <b>ENTERPRISE RISK OVERSIGHT</b>   |
| 14.        | Enterprise Risk Management (ERM) Report & Discussion   |
| <b>TAB</b> | <b>STRATEGIC OVERSIGHT</b>   |
| 15.        | Management Priorities Report   |
| 16.        | Quarterly Strategic & Business Plan Report   |
| 17.        | 2026-2028 Strategic Plan Debrief   |
| 18.        | Approval of 2023-2024 RECA Annual Report   |
| 19.        | Board Priority Report  |
| 20.        | Strategic Communications Strategy  |
| <b>TAB</b> | <b>REGULATORY &amp; PUBLIC RISK OVERSIGHT</b>  |
| 21.        | Hearings Committee Update <ul style="list-style-type: none"> <li>• Public Member Appointments to Hearing Panel Roster</li> </ul>   |
| 22.        | Industry Chairs Roundtable   |
| 23.        | Residential Real Estate Broker Industry Council Report   |
| 24.        | Commercial Real Estate Broker & Commercial Property Manager Industry Council Report  |
| 25.        | Mortgage Broker Industry Council Report  |
| 26.        | Residential Property Manager Industry Council Report   |
| 27.        | Annual Registrar's Report: Complaints & Outcomes   |
| 28.        | <i>Real Estate Act</i> Rules Review Update   |
| 29.        | Quarterly Regulatory Scorecard   |

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|--------------------------|--|
| 30.                      | Regulatory Review Update   |
| <b>TAB</b>               | <b>EXTERNAL RELATIONS OVERSIGHT</b>  |
| 31.                      | Stakeholder Update Briefing  |
| 32.                      | Red Tape Reduction Briefing  |
| <b>TAB</b>               | <b>GOVERNANCE, LEADERSHIP, HR, &amp; CULTURAL OVERSIGHT</b>  |
| 33.                      | Governance & Human Resources Committee <ul style="list-style-type: none"> <li>• Annual Evaluation for Board &amp; Standing Committees Feedback</li> <li>• Governance Policy Review</li> <li>• 2023-2024 Stewardship Report</li> <li>• Appointment of Chair &amp; Vice Chair of Hearings Committee</li> <li>• CEO Recruitment Update</li> </ul> |
| <b>FINAL ADJOURNMENT</b> |  |

RECA Board of  
Directors

Meeting Agenda

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